



## ***Aviation in Challenging Times: Building Resilience, Leading Recovery***

*5 - 7 August 2009 • Singapore Aviation Academy*

The turmoil affecting the world economy has threatened the global aviation system. Leaders across aviation – state regulators, airports and air navigation service providers, airlines, and the wider industry alike – face unprecedented challenges in steering aviation from turbulence towards recovery.

This exclusive Forum is geared to address these challenging times, with the theme “***Aviation in Challenging Times: Building Resilience, Leading Recovery***”. The Forum will draw insights from leaders and experts of the international aviation arena, to discuss and debate how today’s decision-makers from across aviation can show leadership, build partnerships, and embrace best practices amidst present challenges. The Forum will discuss approaches for building organisational resilience to overcome adversity, and deliberate on strategies to position the aviation system for recovery and chart the way ahead.

### **PROGRAMME**

#### **Day 1            Wednesday, 5<sup>th</sup> August 2009**

18:30            **Welcome Dinner**  
*Hosted by Mr Lee Hsien Yang*  
*Chairman, Civil Aviation Authority of Singapore*

*Venue: Straits Room, Fullerton Hotel*  
*Attire: Smart Casual*

#### **Day 2            Thursday, 6<sup>th</sup> August 2009** *Venue: Singapore Aviation Academy* *Attire: Coat & Tie*

09:00            **Welcome Address**  
*Mr Raymond Lim*  
*Minister for Transport and Second Minister for Foreign Affairs, Singapore*

09:15            **Keynote Address**  
*Mr Roberto Kobeh González*  
*President of the Council, International Civil Aviation Organization*

09:45            **Signing of MoU**  
*ICAO-Singapore Developing Country Training Programme*

10:00            **Coffee Break**

**Session 1:    Challenges and Opportunities in Turbulent Times**  
*Moderator: Prof Graham Braithwaite, Head, Department of Air Transport, Cranfield University*

10:30            **Prospects and Scenarios for the Aviation Industry**  
*Prof Dr Paul Dempsey*  
*Director, Institute of Air & Space Law, Faculty of Law, McGill University, Canada*

- 10:50      **Airport Strategies and Stakeholder Partnerships in Challenging Times**  
*Ms Angela Gittens*  
*Director-General, Airports Council International*
- 11:05      **Challenges and Opportunities for Emerging Aviation Markets**  
*Mr Shri VP Agrawal*  
*Chairman, Airports Authority of India*
- 11:20      **Technological Trends and Breakthroughs in Aircraft Operations**  
*Mr Ken McLean*  
*Regional Director for Safety Operations and Infrastructure, International Air Transport Association*
- 11:35      **Panel Discussion**  
*Panelists: Session speakers and Capt Carlos Limon, President, International Federation of Air Lines' Pilots Associations*
- 12:15      **Lunch**
- Session 2:    Regulating for Resilience and Recovery**  
*Moderator: Mr Jörg Mendel, Representative of Germany, Council of ICAO*
- 13:45      **Regulatory Changes & Recovery Initiatives**  
*Ms Jeri Alles*  
*Director, Asia Pacific Office, Federal Aviation Administration*
- 14:00      **The Aviation Security Threat Climate – Regulatory Developments and Response**  
*Mr Steven Berti*  
*Chief of AvSec Facilitation Policy, International Civil Aviation Organization*
- 14:15      **Aviation and the Environment – Implications and Strategies**  
*Mr Paul Steele*  
*Executive Director, Air Transport Action Group*
- 14:30      **Panel Discussion**  
*Panelists: Session speakers and Mr Jaime Aparicio Borjas, Representative of El Salvador, Council of ICAO*
- 15:00      **Coffee Break**
- Session 3:    Capacity Building and Operational Efficiency**  
*Moderator: Mr Alexey Novgorodov, Representative of Russia, Council of ICAO*
- 15:30      **Building for Flexibility and Growth**  
*Prof Dr Wilhelm Bender*  
*Chief Executive Officer, Fraport Group*
- 15:45      **Partnership for Recovery and Growth**  
*Mr Chew Choon Seng*  
*Chief Executive Officer, Singapore Airlines*
- 16:00      **Achieving Excellence in Air Traffic Management**  
*Mr Ashley Smout*  
*Chairman, Civil Air Navigation Services Organisation*
- 16:15      **Panel Discussion**  
*Panelists: Session speakers and Mr Ivan Arellano, Representative of Ecuador, Council of ICAO*

- 16:45      **Closing Remarks**  
*Mr Yap Ong Heng*  
*Director-General, Civil Aviation Authority of Singapore*
- 17:15      **End of Forum**
- 19:30      **Cocktail Reception**  
*Hosted by Mrs Lim Hwee Hua*  
*Minister in the Prime Minister's Office and Second Minister for Finance and Transport, Singapore*
- Venue: Garden Terrace, Shangri-La Hotel*  
*Attire: Smart Casual with a tropical theme*
- Day 3**      **Friday, 7<sup>th</sup> August 2009**  
*Venue: Singapore Aviation Academy*  
*Attire: Smart Casual*
- 09:00      **Breakfast Talk**  
**Singapore's Experience in Building and Managing a World-Class Airport**  
*Mr Liew Mun Leong*  
*Chairman, Changi Airport Group*
- 10:15      **Site Visit**
- 12:30      **Lunch**  
*Venue: Melt - The World Café, Mandarin Oriental Hotel*
- 14:00      **Social Programme**
- 16:30      **End of programme**

## FORUM HIGHLIGHTS

### Networking Events

Delegates will get to network with chief executives from civil aviation authorities, airport and airline operators, air navigation services providers and industry figures, through various networking opportunities throughout the Forum, such as the Welcome Dinner, Cocktail Reception, and Social Programme.

### Site Visit

Exclusive site visits to either Singapore Changi Airport's Terminal 3 or Singapore Air Traffic Control Centre will be included.

### Exhibition

An exhibition will be held alongside the Forum, featuring major suppliers showcasing the latest technological advancements in equipment and services.

### Social Programme

A specially packaged guided tour will bring you along the historical landmarks of Singapore, such as Kampong Glam, the Colonial district and Chinatown. The tour will end with a ride on the Singapore Flyer that offers panoramic views of the Marina Bay, our island city and beyond.

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*Note: Programme and speakers are subject to confirmation and may be changed.*